Jean E. Kalicki, Independent Arbitrator

Jean Kalicki is a full-time independent arbitrator based in New York and Washington, DC, specializing in international, investor-State, and complex commercial disputes.



Until April 1, 2016, she was a Partner at Arnold & Porter LLP, serving as counsel in high-stakes international disputes. Over more than 25 years, she has conducted arbitrations involving six continents, across a wide range of industries and disputed issues, addressing issues of public international law and the laws of dozens of different countries.

Ms. Kalicki is a Vice President of the Court of the London Court of International Arbitration (LCIA), a former member of the Board of Directors of the American Arbitration Association (AAA), a member of the International Chamber of Commerce (ICC) Commission on Arbitration (US National Committee) and of the Board of Directors of SICANA, Inc. (ICC North America), and a member of the Governing Board of the International Council for Commercial Arbitration (ICCA). She is listed on the Panel of Arbitrators of the International Centre for Settlement of Investment Disputes (ICSID) and many other institutions around the world. She is a Fellow of the Chartered Institute of Arbitrators (FCIArb) and of the College of Commercial Arbitrators (CCA), writes and speaks frequently, and teaches arbitration and advocacy as an adjunct professor at both Georgetown University Law Center and American University Washington College of Law.

Ms. Kalicki has been widely recognized for her leadership in the field. In February 2016, she was named one of *Law360*'s ""Five Most Influential Female International Arbitrators" in the world.

Additional information about her education and background, experience as arbitrator and counsel, rankings and recognition, professional activities, and publications and presentations appears below.

jean.kalicki@kalicki-arbitration.com • (o) +1-646-371-9156 (m) +1-703-220-5566

201 West 72nd St., #6A, New York, NY 10023 and 1917 Windsor Road, Alexandria, VA 22307

EMPLOYMENT AND EDUCATION

Before beginning a new chapter as independent arbitrator in April 2016, Jean Kalicki worked for 17 years at Arnold & Porter LLP in Washington, DC and New York, first as Counsel (1999-2007) and then as Partner (2008-March 2016). From 1991-1998, she was an associate with Cleary, Gottlieb, Steen & Hamilton in New York and Washington, DC. From 1989-1990, she served as law clerk for the Honorable Pierre N. Leval, then of the U.S. District Court for the Southern District of New York.

Ms. Kalicki has been an Adjunct Professor at Georgetown University Law Center since 2005, and a Professorial Lecturer (Adjunct Faculty) at American University Washington College of Law since 2006.

She graduated *summa cum laude* from Harvard College in 1986, concentrating in International Relations and Comparative Government, and *magna cum laude* from Harvard Law School in 1989, serving as an editor of the *Harvard Law Review*.

EXPERIENCE AS ARBITRATOR

Ms. Kalicki has served as Chair, sole arbitrator and co-arbitrator in investment and commercial cases at ICSID, the Permanent Court of Arbitration (PCA), the ICC, the AAA and International Centre for Dispute Resolution (ICDR), the LCIA, the Singapore International Arbitration Centre (SIAC), the Hong Kong International Arbitration Centre (HKIAC), and the British Columbia International Commercial Arbitration Centre (BCICAC), as well as in *ad hoc* cases under the UNCITRAL Rules and the Rules of the CPR Institute for Dispute Resolution.

Her work has involved areas as diverse as international investment law, joint ventures, share purchase agreements, State contracts and regulation, distribution and sales contracts, procurement, franchise agreements and licensing, and industries as diverse as energy (electricity, oil, gas, solar and wind), telecommunications, aviation, banking and finance, shipping and maritime, mining, construction and infrastructure development, securities and commodities, agriculture and food products, manufacturing, pesticide regulation, hotels and hospitality, and medical and scientific technology.

Ms. Kalicki is listed on the arbitrator panels of institutions around the world, including the ICSID Panel, the AAA/ICDR National Roster (Commercial and International Panels, Large Complex Case Roster and Energy Arbitrators List), the ICC Arbitrator Database, the LCIA list of arbitrators, the rosters of the Hong Kong, Singapore, Korea and Kuala Lumpur arbitration centres (HKIAC, SIAC, KCAB and KLRCA); the CPR Roster of Distinguished Neutrals (National, International, Energy, and Banking Panels); and the Institute for Energy Law's Energy Arbitrators' List. She is a Fellow of the Chartered Institute of Arbitrators and the College of Commercial Arbitrators, and a member of the National Academy of Distinguished Neutrals.

RANKINGS AND RECOGNITION

Jean Kalicki is widely recognized for her leadership in international arbitration. Thus far in 2016, she has been selected as one of *Law360*'s ""Five Most Influential Female International Arbitrators" in the world, *Euromoney*'s Benchmark National Litigation Star for International Arbitration, and one of *National Law Journal*'s 2016 Alternative Dispute Resolution (ADR) Champions.

In 2015 she was named *Expert Guide*'s "Best of the Best USA" (2015), *Best Lawyers*' "Washington, DC Lawyer of the Year" for International Arbitration-Governmental (2015), and *Corporate Livewire Award's* "Regional Arbitrator of the Year" for 2015; she was also nominated in 2015 for *Global Arbitration Review*'s shortlist of "Best Prepared/Most Responsive Arbitrators."

In past years she was named one of *Euromoney*'s top 30 commercial arbitration attorneys in the U. S. (2013), and among *Global Arbitration Review*'s top 30 women in arbitration worldwide (2007).

Ms. Kalicki has been ranked annually by *Chambers USA* from 2007-2016, who has described her variously as "a celebrated presence in the market" who "is considered outstanding by market sources" and has "tremendous energy" in both commercial and investment arbitration, and as "a thorough, meticulous and highly motivated arbitrator" who is "gifted at identifying key issues" and "knows how to use legal analysis to structure the best argument possible." She has also been ranked by *Chambers Global* for both International Arbitration and Public International Law, as well as by *Chambers Latin America*.

She also has been selected repeatedly as a leader in her field by *International Who's Who of Business Lawyers; Legal 500 US; Washington, DC Super Lawyers; Best Lawyers in America; Washingtonian Magazine; and by Euromoney's Guide to the World's Leading Lawyers and the World's Leading Women in Business Law*.

PROFESSIONAL ACTIVITIES

Ms. Kalicki is a Vice President of the LCIA Court, a member of the ICCA Governing Board and co-Chair of its Program Committee for Sydney 2018, a member of the ICC Commission on Arbitration (US National Committee) and the Board of Directors of SICANA, Inc. (ICC North America), and a former member of the AAA Board of Directors.

For more than a decade, she served as Chair of the DC Bar's International Dispute Resolution Committee. She previously served as Chair of the Chartered Institute's Washington, D.C. Chapter and as Chair of the US-CIB's Arbitration Subcommittee for Washington, DC.

She teaches regularly as an Adjunct Professor of Law at Georgetown University Law Center and as a Professorial Lecturer (Adjunct Faculty) at American University Washington College of Law's Summer Program on International Arbitration.

Ms. Kalicki serves on the Editorial Boards of *Global Arbitration Review* and the *ICSID Review*, as a featured contributor to *Kluwer Arbitration Blog*, and as an Associate Editor of *Transnational Dispute Management*.

She has served on numerous task forces, working groups and committees. Currently she is a member of the AAA's Arbitrator Council, the ICDR's International Advisory Committee and the ICC Task Force on Emergency Arbitrator Proceedings. In past years, she has served on the ICCA-ASIL Joint Task Force on Issue Conflicts in Investor-State Arbitration, the IBA Subcommittee on Investment Arbitration, the ICC Task Force on Reducing Time and Costs in Complex Arbitration, and the ICC Task Force on National Rules of Procedure for Recognition and Enforcement of Foreign Arbitral Awards. She is a long-time member of the Advisory Board of the Institute for Transnational Arbitration and former Member of its Executive Committee; she served as Co-Chair of the ITA Programs Committee and Membership Committee, and Co-Chair of the 2010 ITA Workshop.

Ms. Kalicki is a member of the International Arbitration Club of New York and the New York International Arbitration Center; of the London International Arbitration Club and the Investment Treaty Forum of the British Institute of International and Comparative Law (BIICL), of the American Society of International Law and the International Arbitration Institute of Paris. She was a Founding Member of ArbitralWomen Association.

She is admitted to practice law before the courts of New York and Washington, DC, and is a member in good standing of the New York State Bar Association, the District of Columbia Bar Association, the Bar Association of the City of New York, and the International Bar Association.

ARBITRATOR APPOINTMENTS

Ms. Kalicki has served as Chair, sole arbitrator and co-arbitrator in a wide range of investor-State and commercial cases, the latter in both international and complex U.S. disputes. A list of her arbitrator appointments in these categories appears below.

Investor-State Cases

- President of the Tribunal in *Louis Dreyfus Armateurs SAS v. Republic of India*, an UNCITRAL Rules dispute administered by the PCA, involving claims under the bilateral investment treaty between France and India (appointed by co-arbitrators)
- Member of the Ad Hoc Committees in two parallel ICSID annulment proceedings, *Bernhard von Pezold and others v. Republic of Zimbabwe* (ICSID Case No. ARB/10/15) and *Border Timbers Limited and others v. Republic of Zimbabwe* (ICSID Case No. ARB/10/15)
- Co-arbitrator in an ICSID dispute involving a mining concession, *Alhambra Resources Ltd. and Alhambra Coöperatief U.A. v. Republic of Kazakhstan*, ICSID Case No. ARB/16/12 (appointed by the Respondent)
- President of the Tribunal in an ICSID dispute involving petroleum exploration, development and production activities, *Tullow Uganda Operations Pty Ltd and Tullow Uganda Limited v. Republic of Uganda*, ICSID Case No. ARB/13/25 (selected by agreement of the Parties)
- Co-arbitrator in an ICSID dispute involving an investment agreement in the mining sector, *Carnegie Minerals (Gambia) Limited v. Republic of the Gambia*, ICSID Case No. ARB/09/19 (appointed by ICSID Secretary-General)

International Commercial Cases

- Chair in an LCIA case involving indemnification and licensing issues arising out of a share sale agreement, related to operations in Europe and North Africa
- Chair of an UNCITRAL Rules case involving patent licensing issues for consumer electronics in Asia.
- Sole arbitrator in a HKIAC case involving clean energy issues in China
- Sole arbitrator in an UNCITRAL Rules case involving a distribution and marketing agreement for Australia and New Zealand
- Co-arbitrator in an *ad hoc* case involving a contract for defense technology equipment and services in the Middle East
- Chair in an case involving a purchase and sale agreement in the mineral sector, involving parties in Canada, China and Latin America, under the BCICAC Rules
- Chair in an ICDR case involving provision of employment services at a US-run facili-

ty in Africa

- Co-arbitrator in an ICC case involving ownership and control of companies in Mexico
- Sole arbitrator in a SIAC case involving a shareholders' agreement related to companies operating in Australia and Singapore
- Chair in an *ad hoc* case involving a loan agreement for certain Asian securities, governed by Bahamas law.
- Co-arbitrator in an ICDR case involving power generation facilities in the Philippines
- Co-arbitrator in an ICDR case involving a joint venture agreement between airlines for provision of international passenger flights
- Chair in an ICDR case involving a distribution agreement for cosmetic products in Europe
- Co-arbitrator in an ICDR case involving loan agreements related to a publicly traded energy company in China
- Co-arbitrator in an ICC case involving an operating agreement for gas production facilities in South America
- Emergency Arbitrator to hear application for provisional relief in an ICDR dispute involving manufacturing and supply of an FDA-approved veterinary health product
- Chair in an ICDR dispute involving a consulting agreement related to development of mines in South America
- Co-arbitrator in an ICC dispute involving a wind power project in Latin America
- Sole arbitrator in an *ad hoc* case involving financial advisory services for a company with operations in the United States and Asia
- Co-arbitrator in an ICDR dispute involving manufacture and supply of aircraft parts
- Chair in an ICDR dispute involving a merger and share exchange agreement related to investments in China
- Sole arbitrator in an ICDR dispute involving a licensing agreement for the tourism and hospitality industry in the Middle East
- Sole arbitrator in an ICDR dispute involving international charter of a sea vessel and related maritime law issues
- Chair in an ICDR case involving the lease of property for oil and gas exploration and drilling in the United States
- Chair in an ICDR dispute involving shipping of metals from South America
- Sole arbitrator in an ICDR dispute involving distribution agreements for medical equipment, involving the United States, Canada and the United Kingdom
- Sole arbitrator in an ICDR dispute involving service issues under a telecommunications interconnection agreement
- Sole arbitrator in a CPR case relating to a merger agreement involving international development and marketing of genomics technology
- Co-arbitrator in an ICC dispute involving a property sale agreement in Asia
- Co-arbitrator in an ICDR dispute related to securities investments managed by a US bank on behalf of a Latin American

investor

- Co-arbitrator in an ICDR dispute related to the deaths of security contractors in Fallujah, Iraq
- Sole arbitrator in an ICDR dispute related to political risk insurance and alleged expropriation of banking investments in the Caucasus region of Eurasia
- Co-arbitrator in an ICDR dispute related to financing and financial advisory services for a company involved in oil and gas exploration and production services in central Asia/the Caspian region
- Sole arbitrator in an ICDR dispute related to the production and supply of solar energy equipment from China for use in Europe, the USA, and Canada

Complex US Commercial Cases

- Chair in an AAA dispute involving the valuation of extensive energy assets in the United States.
- Chair in an AAA dispute involving aviation equipment sales in the United States
- Chair in a CPR case involving operation of a coal-fired power plant in the United States
- Chair in a AAA dispute involving FIFRA data compensation claims for scientific studies related to the registration of pesticides in the United States
- Sole arbitrator in an AAA dispute involving procurement agreements for agricultural commodities
- Co-arbitrator in an AAA dispute involving production and sale of large-scale renewable energy equipment
- Co-arbitrator in an AAA dispute involving sales commissions related to jewelry and diamond trading
- Co-arbitrator in a AAA dispute involving alleged breach of a technology license agreement
- Sole arbitrator in several AAA disputes related to franchise agreements in the hospitality industry
- Sole arbitrator in a AAA dispute related to construction of residential property in the United States
- Sole arbitrator in a AAA dispute related to alleged breach of a contract for event planning services
- Chair and co-arbitrator in several National Association of Securities Dealers (NASD) disputes related to securities investments in the United States

PRIOR EXPERIENCE AS COUNSEL

Ms. Kalicki served as counsel in international arbitrations for more than 25 years, prior to her 2016 transition to full-time independent arbitrator work. A list of her major cases as counsel, in investor-State arbitration and international commercial arbitration, appears below.

Investor-State Arbitration

- Lead counsel to the Republic of Korea in *LSF-KEB Holdings SCA and others v. Republic of Korea* (ICSID Case No. ARB/12/37), involving claims of more than $4 billion, brought by entities affiliated with the Lone Star Funds, related to certain bank regulation and tax matters
- Lead counsel to Hungary in *Emmis International Holding et al. v. Republic of Hungary* (ICSID Case No. ARB/12/2), involving a tender for radio communications licenses
- One of two lead counsel representing a U.S. investor in *Abitibi-Bowater, Inc. v. Government of Canada* (ICSID Case No. UNCT/10/1), a NAFTA arbitration under the UNCITRAL Rules, relating to expropriation of pulp mill, hydroelectric and forestry assets in the Province of Newfoundland and Labrador
- Lead counsel to Hungary in *Accession Mezzanine Capital et al. v. Republic of Hungary* (ICSID Case No. ARB/12/3), relating to tenders for radio communications licenses
- One of two lead counsel representing Greek and Austrian investors in *Club Hotel Loutraki S.A. and Casinos Austria International Holding GmbH v. Republic of Serbia* (ICSID Case No. ARB/11/4), involving a license agreement for casino operations in Belgrade
- Lead counsel to Hungary in *Electrabel S.A.* v. *Republic of Hungary* (ICSID Case No. ARB/07/19), an Energy Charter Treaty dispute arising from electricity sector restructuring to comply with State aid concerns in the wake of Hungary's accession to the European Union
- Served as part of a team representing a U.S. investor in *Mercer International, Inc. v. Canada* (ICSID Case No. ARB(AF)/12/3), a NAFTA arbitration relating to regulation of pulp mill investments in British Columbia
- Lead counsel to Hungary in *AES Summit Generation Limited* v. *Republic of Hungary* (ICSID Case No. ARB/07/22), an Energy Charter Treaty dispute arising from changes in energy price regulation following Hungary's accession to the European Union
- Served as part of a team representing the Slovak Republic in *U.S. Steel Global Holdings I B.V. v. The Slovak Republic* (PCA Case No. 2013-6), an UNCITRAL case relating to electricity tariff measures
- Served as part of a team representing a French investor in *Electricite de France (EDF) International S.A. v. Argentina* (ICSID Case No. ARB/03/23), relating to an investment in the electricity distribution sector in the Province of Mendoza

- Served as part of a team representing the Kyrgyz Republic in *CEH v. Kyrgyz Republic* (ICSID Case No. ARB(AF)/13/01), involving a joint venture for the development of gold deposits
- Served as part of a team representing the Republic of Chile in annulment proceedings in *Pey Casado v. Republic of Chile* (ICSID Case No. ARB/98/2), related to alleged denial of justice and discrimination in connection with Chilean administrative proceedings related to compensation for a 1970s-era expropriation
- Served as part of a team representing the Republic of Panamá in *Nations Energy Co. v. Republic of Panama* (ICSID Case No. ARB/06/19), involving the transferability of certain Panamanian tax credits for investment
- One of two lead counsel representing an Italian investor in *Hussein Nuaman Soufraki* v. *United Arab Emirates (ICSID Case No. ARB/02/7),* an annulment proceeding arising out of port redevelopment in the United Arab Emirates, in a case involving determination of investor nationality under international law
- One of two lead counsel representing Hungary in *Telenor Mobile Communications A.S.* v. *Republic of Hungary (ICSID Case No. ARB/04/15),* involving telecommunications regulations during Hungary's transition to EU membership
- One of two lead counsel representing a Chilean investor in *Industria Nacional de Alimentos S.A. (Empresas Lucchetti S.A.)* v. *Republic of Peru (ICSID Case No. ARB/03/04),* an annulment proceeding involving application of an investment treaty to the revocation of a factory operating license in Peru
- Served as part of a team representing the Republic of El Salvador in *Inceysa Vallisoletana S.L.* v. *Republic of El Salvador (ICSID Case No. ARB/03/26),* involving a State contract for motor vehicle inspection services

International Commercial Arbitration:

- Represented a major Turkish company in an ICC arbitration involving a sale of banking interests to a Dutch buyer
- Represented a US contractor in an LCIA arbitration involving a supply contract in Afghanistan
- Represented a US manufacturer of sophisticated scientific equipment, in an ICC arbitration against its former French distributor
- Represented a Saudi Arabian glass manufacturer in two ICC arbitrations in London under Engish law, arising out of contracts with a Swiss engineering company for the delivery of turnkey manufacturing facilities to Saudi Arabia and the United Arab Emirates-
- Represented a major international telecommunications company in an ICC arbitration in London, under Russian law, arising out of a failed contract to supply customized software and equipment to a Russian company

- Represented a French pharmaceutical company in an *ad hoc* arbitration against a major US pharmaceutical company regarding their respective rights to a blockbuster new product under prior licensing agreements
- Represented Russia's largest fishing fleet in an ICDR arbitration against its Canadian joint venture partner
- Represented a U.S. oil refining company in a contemplated arbitration against its joint venture partner, a government in the Middle East
- Represented the United Nations in an ICDR arbitration brought by the German supplier of peacekeeping troops in Bosnia and Mozambique
- Represented a Brazilian mining company in an ICC arbitration brought by its Japanese joint venture partners
- Represented a U.S. commodities trading company in an ICDR arbitration against the Chinese Ministry of Minerals and Metals

PUBLICATIONS AND PRESENTATIONS

Ms. Kalicki is co-editor of RESHAPING THE INVESTOR-STATE DISPUTE SETTLEMENT SYSTEM: JOURNEYS FOR THE 21ST CENTURY (Brill Nijhoff and TDM-OGEMID 2015), and a frequent writer and speaker on arbitration topics. Her other publications are listed below, followed by her speeches and panel presentations.

Publications

- "What are the Appropriate Remedies for Findings of Illegality in Investment Arbitration?", in 2016 ICCA CONGRESS MAURITIUS (Congress Series no. 19) (publication pending)
- "Legality of Investment," in BUILDING INTERNATIONAL INVESTMENT LAW: THE FIRST 50 YEARS OF ICSID (Wolters Kluwer 2016) (co-author)
- "Reform of Investor-State Dispute Settlement: In Search of a Roadmap," *Transnational Dispute Management* Special Issue, vol. 11, issue 1 (2014) (co-editor)
- "Mediation of Investor-State Disputes: Revisiting the Prospects," *Kluwer Law International*, June 14, 2013 (co-author)
- "Counterclaims by States in Investment Arbitration," *Investment Treaty News*, January 2013 (co-author)
- "The Prospects for Amicus Submissions, Outside the ICSID Rules," *Kluwer Law International*, September 14, 2012
- "Spyridon Roussalis v Romania," 27 *ICSID Review F.I.L.J.* (2012) (co-author)
- "Social Media and Arbitration Conflicts of Interest: A Challenge for the 21st Century," *Kluwer Law International*, April 23, 2012 (co-author)
- "Third-Party Funding in Arbitration: Innovation and Limits in Self Regulation," *Kluwer Law International*, March 13-14, 2012 (co-author)
- "The Unavoidability of Uncertainty: One Lesson from the Recent U.S. Court Ruling in Argentina v. BG Group," *Kluwer Law International*, January 27, 2012 (co-author)
- "Can States Assert Counterclaims Against Investors in BIT Proceedings?" *Kluwer Law International*, January 16, 2012 (co-author)
- Reflections on the LCIA Arbitrator Challenge Digests," *Kluwer Law International*, December 12, 2011 (co-author)
- "Controlling Time and Costs in Arbitration: A Progress Report," *Kluwer Law International*, November 21-22, 2011
- "International Investment Arbitration: Can Korean Companies Make Use of It?" *International Trade Law* (Ministry of Justice, Republic of Korea), vol. 100 (2011) (co-author)
- "The Settlement of Disputes Between the Public Administration and Private Companies by Arbitration under Brazilian Law," *Journal of International Arbitration* (August 2009) (co-author)
- "Arbitration Clauses in International

Agreements: Why and How?" American Health Lawyers' Association, *Business Law and Governance Practice Group Member Briefing* (May 2009) (co-author)

- "Investment Arbitration in Brazil: Revisiting Brazil's Traditional Reluctance Towards ICSID, BITs and Investor-State Arbitration" 24 *Arbitration International* 423 (2008) and *Revista de Arbitragem e Mediação (Arbitration and Mediation Law Review)* (Vol. 4, No. 14, July-Sept. 2007) (co-author)
- "Lis Pendens in International Arbitration" 16 *Revista de Arbitragem e Mediação 197 (Arbitration and Mediation Law Review)* (2008)
- "Fair, Equitable and Ambiguous: What is Fair and Equitable Treatment in International Investment Law?" 22 *ICSID Rev.-Foreign Investment Law Journal* 24 (2007) (co-author)
- "ICSID Arbitration in the Americas," *Arbitration Review of the Americas* (2007)
- "Security for Costs in International Arbitration," *International Chamber of Commerce Members' Handbook*; UK Edition (Spring 2005)
- "Arbitrating with Sovereigns and State-Owned Entities," *The International Chamber of Commerce Members' Handbook;* UK Edition (Spring 2004)
- "U.S. Discovery for the Japanese Practitioner: Protecting Proprietary Information," 24 *Journal of the Japanese Institute of International Business Law* 71 (1996) (co-author)
- "Doing Business with the Soviets: the Sources of Policy Divergence Within the Atlantic Alliance," *PRESENT AT THE CREATION: THE FORTIETH ANNIVERSARY OF THE MARSHALL PLAN* (New York: Harper Row: 1990)
- "Foreign Policy by Indictment: Using Legal Tools Against Foreign Officials Involved in Drug Trafficking," 8 *Criminal Justice Ethics* 3 (Summer/Fall 1989)
- "Case Comment, National Security and Preclusion of Judicial Review: Webster v. Doe" 102 *Harvard Law Review* 330 (1988)

Speeches and Panel Presentations

- "What are the Appropriate Remedies for Findings of Illegality in Investment Arbitration?," ICCA Congress, Mauritius (10 May 2016)
- "Discussion with Prominent Chairpersons," GAR Live Stockholm, Stockholm (8 April 2016)
- "Investment Treaty Arbitration in its Adolescence," Young Arbitrators Sweden, Stockholm (7 April 2016)
- Co-Chair of conference and moderator of panel on "Mega-Treaties: What are the Implications?," 2d Annual GAR Live BITs, Washington, DC (18 April 2016)
- "International Arbitration News Roundup: 2015 Year in Review," DC Bar, Washington, DC (February 3, 2016)
- "Investment Treaty Arbitration in its Adolescence: Navigating the Challenges for a Robust Adulthood," Harvard Law School, Cambridge, MA (October 30, 2015)
- "Are They Ahead of Us? International Arbitration on the European Continent: Vive la Difference, and What Can We Learn?", Moderator, College of Commercial Arbitrators, New York (October 23, 2015)
- "Current Issues in Architecting an International Arbitration Proceeding," Moderator, Chartered Institute of Arbitrators and UNCITRAL, New York (October 21, 2015)
- "Best Practices of Arbitrators in Conducting Effective Arbitrations," CPR Arbitration Committee, New York (July 29, 2015)
- "Upholding Agreements to Arbitrate," Co-Moderator, English-American Litigation Forum, Surrey, United Kingdom (June 9, 2015)
- "The Tribunal," Co-Moderator, London Court of International Arbitration Symposium, Washington, DC (February 28, 2015)
- "Reshaping the Investor-State Dispute Settlement System: Journeys for the 21st Century," introductory speaker, Woodrow Wilson International Center for Scholars and ICSID, Washington, DC (February 26, 2015)
- "Investment Arbitration: the ICC Experience," ICC International Court of Arbitration and SICANA, Inc., Washington, DC (February 26, 2015)
- "Developing an International Arbitrator Practice," CPR Y-ADR and NYIAC panel, New York (December 9, 2014)
- "The New LCIA Arbitration Rules," London Court of International Arbitration, Washington, DC (September 29, 2014)
- "The Reform of Investment Law," Conference on "The Reform of ISDS and the Newly Forming EU Investment Policy," Eötvös Loránd University Faculty of Law, Budapest (September 25, 2014)
- Co-Chair, "GAR Live Symposium," Global Arbitration Review, New York (September 19, 2014)
- "Enforcement of Arbitral Awards," Panelist, Institute for Transnational Arbitration, Dallas (June 19, 2014)
- International Arbitration Seminar, Panel-

ist, Practicing Law Institute, New York (June 9, 2014)

- ICSID Counterclaims, Discussant, American Society of International Law webinar, Washington DC (May 21, 2014)
- Making the Most of Current Processes," Moderator, British Institute of International and Comparative Law Investment Treaty Forum on "Investor-State Arbitration and Beyond," London (May 8, 2014)
- Changes in the System of Investor-State Dispute Settlement: Viewpoints from the Americas," Moderator, DC Bar, Washington, DC (April 10, 2014)
- "Trends and Developments in International Investment Agreements: Lessons Learned and Prospects for 2014 and Beyond," ABA Section of International Law, New York (April 3, 2014)
- "BG Group v. Argentina: The Oral Argument Before the Supreme Court," Moderator, DC Bar, Washington, DC (December 2, 2013)
- "Salient Issues in BIT and ICSID Arbitration," Moderator, American University Washington College of Law, Washington, DC (November 7, 2013)
- "China and Beyond: Understanding State-Owned Enterprises and State Immunity in International Arbitration," Opening Remarks, Hong Kong International Arbitration Centre, Washington DC (November 5, 2013)
- "Insights from Leading Corporate Counsel," Moderator, ICC Canada Conference, Toronto (October 25, 2013)
- "International Arbitration: Insights on Arbitration in Latin America," College of Commercial Arbitrators, Albuquerque (October 18, 2013)
- "Resolving international business disputes - using the World Trade Organization, bilateral investment treaties, international commercial arbitration and European Union courts," International Bar Association (IBA), Boston (October 10, 2013)
- "Resolving disputes in the natural resources industry: expert arbitration needed!", International Bar Association (IBA), Boston (October 10, 2013)
- "Practice and Procedure," Co-Moderator, London Court of International Arbitration Symposium, Boston (October 6, 2013)
- "Persuasive Written Advocacy," Panelist, Helsinki International Arbitration Day, Helsinki, Finland (May 22, 2013)
- "The Cost of Obsession with Time and Cost: GAR Live Debate," Chair of the Panel of Judges, GAR Live Brazil, Sao Paulo, Brazil (April 19, 2013)
- "How International Law Shapes Our World," Speaker, Yonsei University Law School, Seoul, Korea (March 20, 2013)
- "Counterclaims by States in Investment Arbitration," Speaker, Georgetown University Law Center, Washington, DC (February 26, 2013)
- "Counterclaims by States in Investment Arbitration," Speaker, Vale Columbia Center on Sustainable International Investment, New York, NY (February 14, 2013)

- "Using International Trade Law to Enforce International Arbitration Awards," Moderator, District of Columbia Bar, Washington, DC (November 29, 2012)
- "Third Party Funding: GAR Live Debate," Chair of the Panel of Judges, GAR Live London-Global Arbitration Review, London (November 8, 2012)
- "Effective Advocacy in Arbitration," Panel Member, 29th AAA-ICDR/ICC/ICSID Joint Colloquium on "The Frontiers of Arbitration," Washington, DC (November 2, 2012)
- "Approaches to Arbitration: Across the Ages," Moderator, Young ICSID-Young ICCA-ICDR Y&I-ICC YAF, Washington, DC (November 1, 2012)
- "Third Party Funding - Who Holds the Purse Strings in an Arbitration? (And How Does that Affect the Arbitral Process)," Hong Kong International Arbitration Center "ADR in Asia Conference 2012, Hong Kong (October 17, 2012)
- "Counterclaims by States in Investment Arbitration," International Bar Association (IBA) Arbitration Committee, Dublin, Ireland (October 2, 2012)
- "The US courts and international arbitration - how's the relationship working out?", Moderator, GAR Live Americas, New York, NY (September 19, 2012)
- "Practice and Procedure, "Moderator, LCIA Symposium, Tylney Hall, England (September 15, 2012)
- "Emerging Issues in Investment Arbitration," ICC, Seventh Annual New York Conference, on "Arbitration with States and State Entities under the ICC Rules," New York, NY (September 10, 2012)
- "The New US Model Bilateral Investment Treaty," Moderator, District of Columbia Bar, Washington DC (May 31, 2012)
- "Damages Experts in Arbitration," Panelist, American Bar Association Section on Dispute Resolution, Washington DC (April 20, 2012)
- "Women in Arbitration," Georgetown University Law Center, Washington DC (April 19, 2012)
- "Moot" Arbitrator, Final Round, LL.M International Commercial Arbitration Moot Competition, American University Washington College of Law, Washington DC (March 10, 2012)
- "Ethical Issues and Conflicts of Interest from the Arbitrator's Perspective," American University Washington College of Law, Center on International Commercial Arbitration, Washington DC (March 8, 2012)
- "Resolution of Investor-State Disputes in the Oil and Gas Sector: Key Issues and Trends," Association of International Petroleum Negotiators and ABA Section of International Law, International Investment and Development Committee, Moderator (Washington DC, January 27, 2012)
- "Time and Cost Issues and Initiatives: The Perspective from the Institutions," AAA-ICDR/ICC/ICSID Joint Colloquium on International Arbitration," New York, NY (November 18, 2011)

- "The Selection, Rights, Duties and Role of the Arbitrator," American University Washington College of Law, Center on International Commercial Arbitration, Washington DC (October 12, 2011)
- "Commencing an International Arbitration: Fundamentals and Strategy," Americas Workshop Conference, Workshop Co-Chair and Panel Moderator, The Institute for Transnational Arbitration and Center for Conciliation and Arbitration of Panama, Panama City, Panama (April 14, 2011)
- "Luminaries in the International Dispute Resolution World: A Day in Their Shoes," ArbitralWomen and Georgetown International Arbitration Society, Washington, DC (April 5, 2011)
- "Arbitral Award Enforcement Issues Under the New York Convention," Panelist, NYU School of Law, New York, NY (March 29, 2011)
- "Advocacy in International Arbitration," Panelist, Practicing Law Institute, New York, NY (March 7, 2011)
- "Choosing a Place of Arbitration," Panelist, USCIB Arbitration Committee, New York, NY (January 19, 2011)
- "Issue Conflict: Legal and Ethical Considerations in Commercial and Investment Arbitration, Panelist, ICC Conference on International Commercial Arbitration in Latin America, Miami, FL (November 8, 2010)
- "Third Parties in Arbitration: What are the Limits?" Panelist, International Bar Association, Vancouver, Canada (October 5, 2010)
- "The Preliminary Hearing," Moderator and Workshop Co-Chair, Conference on "Commencing an International Arbitration: Fundamentals and Strategy," the Institute for Transnational Arbitration, Dallas, TX (June 17, 2010)
- "Best Practices for Greater Transparency," Moderator, Conference in "Transparency in International Arbitration: A Focus on Best Practices," jointly sponsored by the American Branch of the International Law Association, the American Society of International Law, Georgetown Law Center, and the International Dispute Resolution Committee of the D.C. Bar, Washington (April 26, 2010)
- "Careers in International Arbitration," Panelist, American University Washington College of Law, Washington, DC (March 29, 2010)
- "What's New? Awards, Decisions and Other Developments in Recent ECT Investment Arbitrations," Energy Dispute Resolution: Investment Protection, Transit and the Energy Charter Treaty, Energy Charter Treaty Secretariat, Brussels (October 22, 2009)
- "Careers in International Law," Panelist, District of Columbia Bar, Washington, DC (July 15, 2009)
- "Consent and the Jurisdiction of Investment Arbitrations," Moderator, Juris Conference on Investment Treaty Arbitration, Washington, DC (April 30, 2009)
- "What Happens If We Lose?" Moderator, District of Columbia Bar, Washington, DC (April 14, 2009)
- "Challenges to ICSID Awards" and "Im-

munity of Sovereign Property from Execution," APEC Workshop on International Investment Agreements, International Law Institute, Washington DC (November 6, 2008)

- "The Origins of Investor-State Arbitration and Distinctions from Commercial Arbitration Models," and Moderator, "Mechanics of Arbitration," APEC Workshop on International Investment Agreements, International Law Institute, Washington DC (November 4, 2008)
- "Alternatives to Bilateral Investment Treaties for Claims Against Sovereign States," Moderator, District of Columbia Bar, Washington, DC (October 31, 2008)
- "The Arbitral Award," American University Washington College of Law, Fifth Annual Seminar on International Arbitration, Washington, DC (October 30, 2008)
- "Investment Treaties: Key Provisions and Their 'Next Generation,' Conference on "Revisiting Bilateral Investment Treaties," Federation of Industries of Sao Paulo and ABCI Institute, Sao Paulo, Brazil (September 25, 2008)
- "Arbitrability and Unconscionability," ITA-CBAr Joint Conference on International Arbitration, Sao Paulo, Brazil (September 23, 2008)
- "Damages in International Arbitration," Panelist, Institute for Transnational Arbitration Conference, Dallas, Texas (June 19, 2008)
- "Arbitrators and Issue Conflict," Juris Conference, Washington, DC (April 25, 2008)
- "Energy Charter Treaty Arbitrations Against Sovereign States," Panelist, ABA Section of International Law, New York, New York (April 4, 2008)
- "Revisiting the Possibility of a Bilateral Investment Treaty (BIT) Between the United States and Brazil," Moderator, ABCI Institute IV Annual Symposium on International Trade, Washington, DC (February 1, 2008)
- "International Commercial Arbitration and Mediation," Welcome Speaker (and Panelist, "Focus Area: Middle East and North Africa"), ICDR, Washington, DC (November 9, 2007)
- "Most Favored Nation Provisions in Investment Treaties," Panelist, Investment Treaty Arbitration Workshop, International Bar Association, Singapore (October 16, 2007)
- "What Government Officials Need to Know About International Arbitration," Arnold & Porter LLP, Washington DC (October 5, 2007)
- "Careers in International Business Law," Panelist, American University Washington College of Law, Washington, DC (October 1, 2007)
- "International Arbitration in Brazil," Welcome Speaker (and Moderator, "Investment Arbitration in Brazil"), District of Columbia Bar, Washington, DC (September 6, 2007)
- "Lis Pendens and Arbitration," Speaker, Rio de Janeiro International Arbitration Seminar (July 3, 2007)
- "Fair, Equitable and Ambiguous: What is Fair and Equitable Treatment in International Investment Law?" Moderator, ABA

Section of International Law, Washington, DC (May 4, 2007)

- The International ADR Reporting Program Series," Introductory Speaker (and Speaker, "Selecting an Arbitrator for a Telecommunications Arbitration"), ICDR, Washington, DC (November 15, 2006)
- "The Common Law/Civil Law Gap: The Issues and How International Arbitrators May Resolve Them," Panelist, Expert Arbitrators' Panel, ICDR, New York (October 11, 2006)
- "Preparing Answers to Arbitration Requests in International Investment Arbitration," Panelist, Seminar on International Commercial Arbitration, American University Washington College of Law, Washington, DC (October 10, 2006)

"Effective Document Discovery and Witness Examination," Moderator, District of Columbia Bar, Washington, DC (September 6, 2006)

- "Legal Practice in International Arbitration," Panelist, Georgetown Law School, Washington, DC (August 28, 2006)
- "Drafting Dispute Resolution Clauses for International Investment Agreements," Speaker, Seminar on Foreign Investment Agreements and Investor-State Dispute Settlement, International Law Institute, Washington, DC (June 16, 2006)
- "Sino-U.S. Commercial Dispute Resolution," Moderator, District of Columbia Bar, Washington, DC (June 6, 2006)
- "Bilateral Investment Treaty Arbitration", Faculty Expert, American University Washington College of Law, Washington, DC (May 30-June 2, 2006)
- "Resolution of Transnational Disputes," Panelist, Georgetown University Law Center, Washington, DC (January 2006)
- "Arbitrating with Sovereigns and State Entities," Moderator, USCIB Young Arbitrators Forum, Washington, DC (December 2005)
- "International Commercial Arbitration in Latin America," Welcome Speaker and Panel Moderator, International Center for Dispute Resolution, Washington, DC (November 2005)
- "Arbitration with Sovereigns," Moderator, ICC International Commercial Dispute Resolution, Charlottesville, Virginia (May 2005)
- "Litigating Across Borders: Hot Topics and Recent Developments in Transnational Litigation," Moderator and Conference Organizer, District of Columbia Bar, Washington, DC (April 2005)
- "Why Your Arbitration Agreement Matters: Anticipating Disputes in International Transactions," Conference Organizer, District of Columbia Bar, Washington, DC (May 2004)
- "Recent Developments in Alien Tort Claims Act Litigation," Conference Organizer, District of Columbia Bar, Washington, DC (April 2004)
- "Resolving Investment Disputes Under the U.S. Chile Free Trade Agreement (Ch. 10)," ABA Standing Committee on Environmental Law, Conference on Free Trade and the Environment, Santiago, Chile (January 2004)
- "Hot Topics and Recent Developments in International Arbitration," Moderator

and Conference Organizer, District of Columbia Bar, Washington, DC (May 2003)

- "The Emerging Law of Foreign Investment," Conference Organizer, District of Columbia Bar, Washington, DC (January 2003)
- "Resolving Foreign Investment Disputes: The Institutional Framework," Conference Organizer, District of Columbia Bar, Washington, DC (June 2002)
- "Litigating Across Borders: Hot Topics & Recent Developments in Transnational Litigation," Moderator and Conference Organizer, District of Columbia Bar, Washington, DC (May 2002)
- "NAFTA Chapter 11: Arbitrating Investment Disputes with Canada, Mexico and the US," Conference Organizer, District of Columbia Bar, Washington, DC (March 2002)
- "Commercial Arbitration in Latin America," Conference Organizer, District of Columbia Bar, Washington, DC (December 2001)
- "Careers in International Law," Panelist, District of Columbia Bar, Washington, DC, July 2001, and Harvard Law School, Cambridge, Massachusetts (October 2000)
- "Hot Topics and Recent Developments in International Arbitration," Panelist, District of Columbia Bar, Washington, DC (April 2001)
- "When Sovereign Governments Arbitrate," Moderator and Conference Organizer, District of Columbia Bar, Washington, DC (November 2000)
- "International Arbitration Day" Panelist, District of Columbia Bar, Washington, DC (March 2000)

ARBITRATOR DISCLOSURE

Interested parties should not rely on this website as a complete or updated source of disclosure information about Ms. Kalicki. Ms. Kalicki does not have ongoing access to the databases of her prior law firms, and may have been involved while at those firms in matters other than the principal ones identified herein. In addition, Ms. Kalicki is a member of numerous organizations and attends many conferences and events; she does not maintain records of fellow members, speakers or participants, nor does she monitor contact lists on LinkedIn and similar sites. Tangential connections in such contexts should not be considered to be relationships that might affect impartiality or independence in the eyes of a reasonable third party. (Canon II, Code of Ethics for Arbitrators in Commercial Disputes, American Bar Association (2004); General Standard 2, International Bar Association Guidelines for Conflicts of Interest in Commercial Arbitration (2014)).

Ms. Kalicki requests any party in an arbitration for which she is proposed as arbitrator to promptly disclose any facts or circumstances considered relevant to her impartiality or independence as soon as that information is reasonably available and, for that purpose, to undertake a reasonable

continuing search of publicly available information promptly after learning of her prospective appointment as arbitrator.